

Borough Council of  
**King's Lynn &  
West Norfolk**



# **Regeneration and Development Panel**

## **Agenda**

Thursday, 22nd June, 2023  
at 4.30 pm

in the

**Council Chamber, Town Hall, Saturday  
Market Place, King's Lynn and available to  
view on [WestNorfolkBC on You Tube](#)**



**King's Court, Chapel Street, King's Lynn, Norfolk, PE30 1EX**  
**Telephone: 01553 616200**

Wednesday, 14 June 2023

Dear Member

**Regeneration and Development Panel**

You are invited to attend a meeting of the above-mentioned Panel which will be held on **Thursday, 22nd June, 2023 at 4.30 pm** in the **Council Chamber, Town Hall, Saturday Market Place, King's Lynn** to discuss the business shown below.

Yours sincerely

Chief Executive

**AGENDA**

**1. Appointment of Vice Chair for the Municipal Year**

**2. Apologies for absence**

To receive any apologies for absence.

**3. Minutes (Pages 4 - 9)**

To approve the minutes of the previous meeting.

**4. Declarations of Interest (Page 10)**

Please indicate if there are any interests which should be declared. A declaration of interest should indicate the nature of the interest (if not already declared on the Register of Interests) and the agenda item to which it relates. If a disclosable pecuniary interest is declared, the Member should withdraw from the room whilst the matter is discussed.

Those declarations apply to all Members present, whether the Member is part of the meeting, attending to speak as a local Member on an item or simply observing the meeting from the public seating area.

**5. Urgent Business**

To consider any business which, by reason of special circumstances, the Chair proposes to accept as urgent under Section 100(b)(4)(b) of the Local Government Act, 1972.

**6. Members Present Pursuant to Standing Order 34**

Members wishing to speak pursuant to Standing Order 34 should inform the Chair of their intention to do so and what items they wish to be heard before a decision on that item is taken.

**7. Chair's Correspondence**

If any.

**8. Appointments to Task Groups and Informal Working Groups (Page 11)**

**9. Town Investment Plan and Town Deal Board Projects Update (Page 12)**

**10. Portfolio Holder Question and Answer Session**

Please submit any questions to [democratic.services@west-norfolk.gov.uk](mailto:democratic.services@west-norfolk.gov.uk) in advance of the meeting.

**11. Work Programme and Forward Decision List (Pages 13 - 19)**

**12. Date of the next meeting**

To note that the next meeting of the Regeneration & Development Panel is scheduled to take place on Tuesday 25<sup>th</sup> July 2023, time to be confirmed.

To:

**Regeneration and Development Panel:** Councillors Bearshaw (Chair), R Blunt, F Bone, A Bubb, Mrs J Collingham, Colwell, C J Crofts, A Dickinson, Heneghan, C Rose, J Rust and A Ryves

**Portfolio Holders:**

Councillor Moriarty – Portfolio Holder for Development and Regeneration

Councillor Beales – Portfolio Holder for Business

**Officers**

Duncan Hall – Assistant Director

Jemma Curtis – Regeneration Programmes Manager

**BOROUGH COUNCIL OF KING'S LYNN & WEST NORFOLK**

**REGENERATION AND DEVELOPMENT PANEL**

**Minutes from the Meeting of the Regeneration and Development Panel held on Tuesday, 11th April, 2023 at 4.30 pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn PE30 5DQ**

**PRESENT:** Councillors J Collingham (Chair), C Bower, M de Whalley, P Gidney, B Jones, C Manning, C Morley, T Parish (substitute for P Beal), C Rose and D Whitby.

**REMOTE ATTENDANCE:** Councillor Bone

**OFFICERS:**

Duncan Hall – Assistant Director  
Matthew Henry – Assistant Director  
Abigail Rawlings – Project Support Officer  
Heather Northey – Interim Project Manager

**RD91: APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors Beal, Crofts, Devereux and Sampson.

**RD92: MINUTES**

**RESOLVED:** The minutes from the previous meeting were agreed as a correct record and signed by the Chair.

**RD93: DECLARATIONS OF INTEREST**

There was none.

**RD94: URGENT BUSINESS**

There was none.

**RD95: MEMBERS PRESENT PURSUANT TO STANDING ORDER 34**

There was none.

**RD96: CHAIR'S CORRESPONDENCE**

There was none.

**RD97: UPDATE ON THE TOURISM INFORMAL WORKING GROUP**

[Click here to view the recording of this item on You Tube.](#)

The Assistant Director provided the update, providing an overview of the workshop sessions, and the guest speakers that had attended the sessions. Members were reminded that the notes from the workshop sessions and draft action plans were available to view on Mod Gov. The draft action plans from each session would be developed into an overall action plan to be considered by the Panel.

Further workshop sessions would be scheduled after the Election.

The Chair reminded Members that the Informal Working Group had also been tasked with looking at the Notices of Motion and previous Panel comments relating to Campervan parking, Caravan Parking and a Tourism Levy and it was explained that these themes had been looked at in depth by the Informal Working Group and would be included in their final report.

Councillor Parish referred to sustainable tourism and it was explained that this had been considered by the Informal Working Group including looking at the type of options and offer provided, being sympathetic to those areas that could not accommodate an increase in tourism and available facilities.

In response to a comment from Councillor Parish, the Assistant Director explained that a future workshop session would be themed around experiential tourism which included management, control and the offer of the experiences and itineraries.

The Chair explained that the Informal Working Group had also considered encouraging all year tourism so that the peak period could be stretched out, balancing this with the effect it could have on residents.

Councillor Morley asked if a representative from an Employment Agency had been invited to one of the workshops. The Assistant Director explained that the Working Group had looked at workforce issues in several of their workshop sessions.

Councillor de Whalley welcomed discussions on bus stops and waiting points and ensuring that they were accessible. He referred to the Ferry and explained that this was an important tourism provision. The Chair explained that transport had been considered as part of the Infrastructure Workshop Session and lots of options had been discussed. The Assistant Director explained that the Borough Council were working with Norfolk County Council to look at opportunities for the West Lynn Ferry.

Councillor Morley suggested that the Informal Working Group look at 'dog friendly' tourism offers.

Councillor Bubb commented that the current economic climate needed to be considered when encouraging businesses to develop their offer. He also referred to the resources required to keep a tourism area looking tidy and presentable and referred to a recent visit to Hunstanton. Councillor Bower commented that Hunstanton was very well maintained and referred to the previous success of Hunstanton in Bloom.

The Chair thanked the Panel for their comments which would be considered by the Informal Working Group and explained that the full report would be presented to the Regeneration and Development Panel in due course.

**RESOLVED:** The update was noted.

RD98: **CABINET REPORT - SOUTHGATES AREA MASTERPLAN DELIVERY PLAN**

[Click here to view the recording of this item on You Tube.](#)

The Assistant Director presented the report and reminded the Panel that they had considered the Masterplan previously. He outlined the recommendations within the report, the exploration of further funding opportunities and the STARS project, which was a Norfolk County Council led project with the Borough Council being part of the Project Team.

The Chair thanked officers for the report and invited questions and comments from the Panel, as summarised below.

Councillor Morley commented that the Masterplan was not sufficient to be a Supplementary Planning Document and the recommendations should be amended to reflect this. He also commented that he felt it was the wrong time to take this through the democratic process and it should wait until after the election. He referred to the STARS project and the additional funding which would be required. The Assistant Director referred to the Levelling Up Fund Bid and further funding opportunities which would be explored.

Information was also provided on property acquisitions and the sitting tenants. Reference was also made to the Community Shop which was currently using the old HSS Building.

Councillor Jones referred to traffic flow and felt that the merging and opening of lanes was dangerous and could cause bottlenecks. He did not feel that the Masterplan alleviated this issue and more detail was required on traffic movement. The Assistant Director commented that

the transport side of the project was separate and the Masterplan focussed on making the Southgates a gateway to the town. Councillor Jones also commented that some people had no option but to use a car, so this needed to be considered when encouraging active travel and alternative travel options.

Councillor de Whalley referred to the 128 survey responses, the risks of the Brownfield Fund, Devolution and Tree planting. He was also concerned for the businesses and residents and the potential development in a flood zone area. The Assistant Director explained that the survey was carried out by an external company. The full responses were included in the consultation results. He also explained that residential development and flood risk would be considered as part of the planning process. The Project Support Officer explained that a landscape architect was involved in the project who would look at tree planting and meetings had been held with landowners of Wisbech Road.

Councillor Parish commented that progress of the Masterplan had been ongoing for years. He acknowledged that the area did need improving, but was concerned about the cost and financial risks.

Councillor Morley reiterated that the Masterplan should not form part of Supplementary Planning Guidance, but the STARS project should get up and running as soon as possible.

The Vice Chair, Councillor Gidney commented that planning was essential as often public projects over spent and went over time. He also had some reservations about the junction design.

Councillor Bone commented that he was concerned for residents of The Friars and the traffic light changes which he felt would make the situation worse. The Project Support Officer explained that businesses had been involved in looking at parking issues and their responses had been fed back to the consultants.

The Panel considered the recommendations as set out in the report and concerns were raised relating to the relationship between the Masterplan and the STARS project, the additional funding requirements and the build and development element of the project.

The Assistant Director confirmed that the Masterplan being taken forward as a Supplementary Planning Document had been looked at as a potential option, but the Cabinet report stated that it was now not being taken forward as one.

**RESOLVED:** That the Regeneration and Development Panel support the recommendations to Cabinet as set out below, with the amendments highlighted in bold.

That Cabinet:

1. Approve the final Southgates Masterplan Development Brief Document and the preferred option as set out in Appendix 1. **To be clear the Panel did not believe that it was appropriate that this becomes a Supplementary Planning Document.**
2. Approve further feasibility and options testing for the development and delivery of the sites in the Southgates area, **subject to viability and sustainability considerations to be brought back to the Regeneration and Development Panel for consideration.**
3. Delegate authority to Assistant Director for Property and Projects in consultation with Portfolio Holder for Property, Portfolio Holder for Regeneration & Portfolio for Finance, to agree BCKLWN land contribution to Norfolk County Council's King's Lynn – Sustainable Transport and Regeneration Scheme (STARS) project.
4. Instruct Regeneration and Economic Development officers to progress with seeking further external funding that may be required to deliver the scheme.
5. A further report is brought back to Cabinet to update on the outcome of the next steps detailed in sections 4 & 5 of this report and consider the final arrangements for overall scheme delivery in early 2024.

RD99: **RIVERFRONT REGENERATION TOWN DEAL PROJECT UPDATE**

[Click here to view the recording of this item on You Tube.](#)

The Assistant Director introduced the Panel to Heather Northey, Interim Project Manager who provided an update on the Riverfront Regeneration Town Deal Project and the recent workshop which had taken place.

She explained that the project was now entering RIBA Stage 3 and a design team would be appointed to take this forward. A review of RIBA Stage 2 had been conducted. It was explained that the project could be amended and reprioritised at this stage and a workshop session had been arranged to gain feedback on the way forward.

The Chair thanked officers for the update and invited questions and comments from the Panel, as summarised below.

In response to questions from Councillor Morley it was confirmed that RIBA Stage 3 would deal with the specifics and what could actually be achieved, phases had been identified. The Assistant Director reminded the Panel that the RIBA Stage 2 report had been presented to the Panel and considered by Cabinet in September 2022.

The Panel discussed the proposals relating to the tower, customs house and opportunities to attract tourists.

Councillor Bone commented that any development needed to represent the maritime heritage of King's Lynn.



Councillor Bubb explained that there were railway lines underneath the surface of the Quay which would be a good tourist attraction if they were exposed.

The Vice Chair indicated that he would like to ask some questions which should be considered in exempt session and these were considered later on in the meeting.

**RESOLVED:** The update was noted.

RD100: **WORK PROGRAMME AND FORWARD DECISION LIST**

**RESOLVED:** The Panel's Work Programme and Cabinet Forward Decisions List was noted.

RD101: **DATE OF THE NEXT MEETING**

The next meeting of the Regeneration and Development Panel was scheduled to take place on Tuesday 13<sup>th</sup> June 2023 at 4.30pm.

RD102: **EXCLUSION OF PRESS AND PUBLIC**

[Click here to view the recording of this item on You Tube.](#)

**RESOLVED:** That under Section 100(A)(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act.

RD103: **EXEMPT - RIVERFRONT REGENERATION TOWN DEAL PROJECT UPDATE**

Officers responded to questions and comments from the Panel relating to the Riverfront Regeneration Town Deal Project.

RD104: **EXEMPT - CABINET REPORT - ASSET MANAGEMENT - LAND AND PROPERTY - KING'S LYNN - NAR OUSE BUSINESS PARK: PROPOSED SALE OF LAND.**

Officers presented the Cabinet Report as included in the Agenda. The Chair thanked the officers for the report and invited questions and comments from Members.

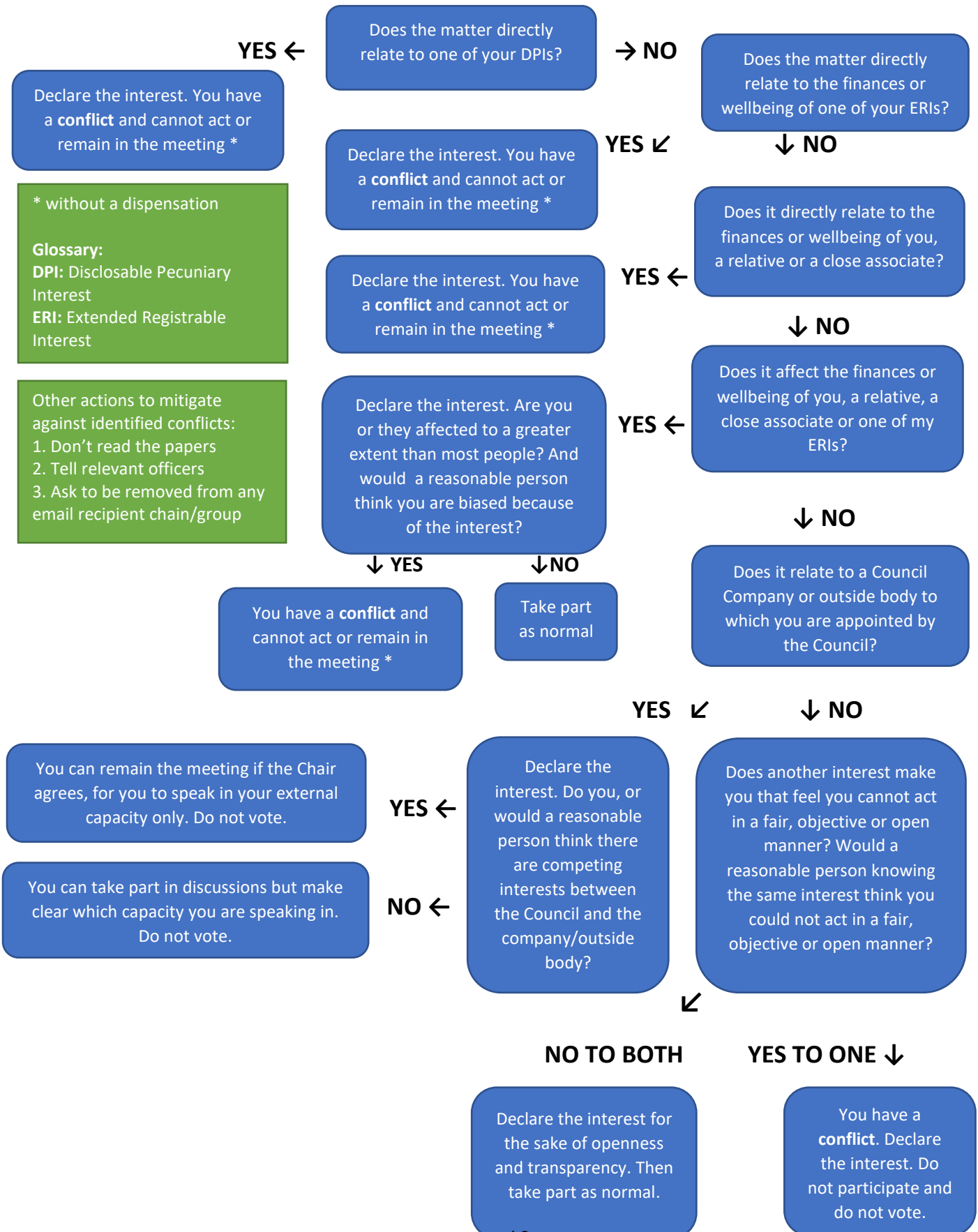
**RESOLVED:** That the Regeneration and Development Panel support the recommendations to Cabinet as set out in the report.

**The meeting closed at 6.46 pm**

**DECLARING AN INTEREST AND MANAGING ANY CONFLICTS FLOWCHART**



**START**



Declare the interest. You have a **conflict** and cannot act or remain in the meeting \*

\* without a dispensation

**Glossary:**  
DPI: Disclosable Pecuniary Interest  
ERI: Extended Registrable Interest

Other actions to mitigate against identified conflicts:

1. Don't read the papers
2. Tell relevant officers
3. Ask to be removed from any email recipient chain/group

**POLICY REVIEW AND DEVELOPMENT PANEL REPORT**

REPORT TO:	Regeneration and Development Panel		
DATE:	22 <sup>nd</sup> June 2023		
TITLE:	Membership of Task Groups and Informal Working Groups 2023/2024		
TYPE OF REPORT:	Operational		
REPORT AUTHOR:	Rebecca Parker, Democratic Services Officer		
OPEN/EXEMPT	Open	WILL BE SUBJECT TO A FUTURE CABINET REPORT:	No

**REPORT SUMMARY/COVER PAGE**

<b>PURPOSE OF REPORT/SUMMARY:</b>
<p>This report invites the Regeneration and Development Panel to arrange for the appointment of Members to serve on the Informal Working Groups and Task Groups, which have previously been established by the Panel, for the municipal year 2023/2024.</p> <p>The Panel has established the following groups:</p> <ul style="list-style-type: none"> <li>- <b>Custom and Self Build Policy Development Task Group</b></li> <li>- <b>Guildhall and Creative Hub Task Group</b></li> </ul> <p>The Panel has also established the following Informal Working Group, jointly with the Environment and Community Panel:</p> <ul style="list-style-type: none"> <li>- <b>Tourism Informal Working Group</b></li> </ul>
<b>RECOMMENDATION:</b>
<ol style="list-style-type: none"> <li>1. That the Task Groups listed above continue to operate and the Democratic Services Officer be instructed to seek Membership of the Task Group from the Group Leaders for the 2023/2024 municipal year.</li> <li>2. That Members wishing to serve on the Tourism Informal Working Group be notified to the Chair of the Environment and Community Panel and the two Panel Chairs liaise accordingly.</li> </ol>

**For information – 2022/2023 Membership of Groups is below**

**Custom and Self Build Policy Development Task Group** – Councillors Blunt, Bone, Bubb and Rose.

**Guildhall and Creative Hub Task Group** – Councillors Nockolds, Morley, Moriarty, de Whalley, Bubb and Hudson

**Tourism Informal Working Group:** Councillors Beal, Bone, Bower, Sampson, Collingham, Moriarty, Gidney and Jones.

**POLICY REVIEW AND DEVELOPMENT PANEL REPORT**

REPORT TO:	Regeneration and Development Panel		
DATE:	22 <sup>nd</sup> June 2023		
TITLE:	Town Investment Plan and Town Deal Project Update		
TYPE OF REPORT:	Update		
PORTFOLIO(S):	Portfolio Holder for Business		
REPORT AUTHOR:	Duncan Hall, Assistant Director		
OPEN/EXEMPT	Open	WILL BE SUBJECT TO A FUTURE CABINET REPORT:	No

**REPORT SUMMARY/COVER PAGE**

<b>PURPOSE OF REPORT/SUMMARY:</b>
<p>To provide Members with information on the Town Investment Plan and Town Deal Projects.</p> <p>Background information on the Town Investment Plan is available at <a href="https://www.visionkingslynn.co.uk/wp-content/uploads/2022/07/Kings-Lynn-Town-Investment-Plan-Feb-2021.pdf">https://www.visionkingslynn.co.uk/wp-content/uploads/2022/07/Kings-Lynn-Town-Investment-Plan-Feb-2021.pdf</a> and the Town Deal Projects is available at <a href="#">Projects – Vision King's Lynn (visionkingslynn.co.uk)</a></p>
<b>RECOMMENDATIONS:</b>
<p>To receive information on the Town Investment Plan and Town Deal Board Projects and discuss any pertinent issues arising out of it.</p>
<b>REASON FOR RECOMMENDATIONS</b>
<p>To fulfil the Panel's terms of reference to review the performance of Council and consider matters affecting the Borough or local people.</p>

## REGENERATION AND DEVELOPMENT PANEL WORK PROGRAMME 2023/2024

DATE OF MEETING	TITLE	TYPE OF REPORT	LEAD OFFICER/ ATTENDEE	OBJECTIVES AND DESIRED OUTCOMES
<b>22<sup>nd</sup> June 2023</b>	Appointment of Vice Chair for the Municipal Year	Operational		
	Appointments to Task Groups and Informal Working Groups	Operational		
	Update on the Town Investment Plan and Town Deal Projects			
	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
<b>25<sup>th</sup> July 2023</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
	Cabinet Report – West Winch Collaboration Agreement	Cabinet Report		To consider the report and make any appropriate recommendations to Cabinet
	Cabinet Report – King’s Lynn Town Football Club	Cabinet Report		To consider the report and make any appropriate recommendations to Cabinet
	Cabinet Report – Continuation of the Borough Council as part of the CNC Building Control Partnership	Cabinet Report		To consider the report and make any appropriate recommendations to Cabinet
<b>12<sup>th</sup> September 2023</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
	Cabinet Report – Overnight Campervan Parking in Hunstanton	Cabinet Report		To consider the report and make any appropriate recommendations to Cabinet

	Cabinet Report – Southend Road Hunstanton	Cabinet Report		To consider the report and make any appropriate recommendations to Cabinet
<b>17<sup>th</sup> October 2023</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
<b>28<sup>th</sup> November 2023</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
<b>9<sup>th</sup> January 2024</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
	Cabinet Report – St Georges Guildhall RIBA Stage 3 and project Scope	Cabinet Report	Mike Auger	To consider the report and make any appropriate recommendations to Cabinet.
<b>20<sup>th</sup> February 2024</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting
<b>16<sup>th</sup> April 2024</b>	Portfolio Holder Q&A Session			Questions to be submitted in advance of the meeting

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**To be scheduled**

- Heacham Beach Development opportunities
- Hunstanton Masterplan Update
- Custom Build Task Group – Review of Terms of Reference
- Report of the Tourism Informal Working Group

## FORWARD DECISIONS LIST

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
27 June 2023	LAHF Allocations Policy	Non	Cabinet	People & Communities Asst Dir D Hall		Public
	Corporate Business Plan Monitoring Report (October 2022-March 2023)	Non	Cabinet	Leader		Public
	Appointment to Council Bodies	Non	Cabinet	Leader Chief Executive		Public
	Appointments to Outside Bodies	Non	Cabinet	Leader Chief Executive		Public
	Scheme of Delegation	Non	Council	Leader Chief Executive		Public

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
1 August 2023	West Winch Collaboration Agreement	Non	Cabinet	Development and Regeneration Exec Dir – G Hall		Public
	King's Lynn Town Football Club	Non	Cabinet	Property Asst Dir – M Henry		Private- Contains exempt Information under para 3 – information relating to the business affairs of any person (including the authority)
	Southend Road Hunstanton	Key	Cabinet	Development and Regeneration Asst Dir – D Ousby		Public

	Assets of Community Value	Non	Council	Leader Monitoring Officer		Public
	Alive West Norfolk Fees and Charges	Non	Cabinet	People and Communities Alive West Norfolk		Public
	Staff Pay Award 2023/24	Key	Council	Leader Asst Dir – B Box		Public
	Members Allowances	Key	Council	Leader Monitoring Officer		Public
	Officer Major Project Board Terms of Reference	Non	Cabinet	Leader Asst Dir – A Baker		Public
	Revenue Outturn 2022/23	Key	Council	Finance Asst Dir – Resources		Public
	Capital Outturn 2022/23	Key	Council	Finance Asst Dir – Resources		Public
	Council Tax Support – Draft Scheme for 2024/25	Key	Cabinet	Finance Asst Dir – Resources		Public
16	Asset Management Land and Property – Nar Ouse Regeneration Area – Land Sale	Key	Cabinet	Property Asst Dir – M Henry		Private- Contains exempt Information under para 3 – information relating to the business affairs of any person (including the authority)
	Councillor Community Grants 22/23 Review	Non	Cabinet	Leader Asst Dir – A Baker		Public
	Continuation of the Borough Council as part of the CNC Building Control Partnership	Non	Cabinet	Regeneration and Development Asst Dir S Ashworth		Public
	Appointment of representatives to inquorate parishes	Non	Council	Leader Chief Executive		Public



Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
26 September 2023	Overnight Campervan parking in Hunstanton	Non	Cabinet	Leader Asst Director – M Chisholm		Public
	5 Year Mart Agreement	Non	Cabinet	Business Culture & Heritage Exec Dir – G Hall		Private - Contains exempt Information under para 3 – information relating to the business affairs of any person (including the authority)

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
31 October 2023						
	Corporate Business Plan	Key	Cabinet	Leader Chief Executive		Public

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
5 December 2023						
	Council Tax Support Scheme – Final Scheme 2024/25	Key	Council	Finance Asst Director – Resources		Public

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
15 January 2024						

	West Norfolk Shared Prosperity Funding update	Key	Cabinet	Asst Director – D Hall		Part Public Part Private Contains exempt Information under para 3 – information relating to the business affairs of any person (including the authority)
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Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
6 February 2024						
	St George's Guildhall RIBA Stage 3 and project scope	Key	Cabinet	Business Culture and Heritage		Public
	Capital Programme	Key	Council	Finance Asst Director – Resources		Public
	Budget 2024/25	Key	Council	Finance Asst Director – Resources		Public

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
5 March 2024						

Date of meeting	Report title	Key or Non Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Background Papers	Public or Private Meeting
23 April 2024						

**Items to be scheduled**

	Notice of Motion 7-21 – Councillor Kemp – Equalities	Non	Council	Leader Asst Dir B Box		Public
	Procurement Strategy	Non	Cabinet	Finance Asst Dir – D Ousby		Public
	Review of Planning Scheme of Delegation (summer 23)	Non	Council	Development and Regeneration Asst Dir – S Ashworth		Public
	Lynnsport One (summer 23)	Key	Council	Regeneration & Development Asst Dir Companies & Housing Delivery – D Ousby		Public
	Redundancy Policy	Non	Council	Leader Exec Dir – D Gates		Public
	Custom and Self Build Site – Stoke Ferry	Non	Cabinet	Regeneration and Development Assistant Director - D Hall		Public